









Utility Industry and Sustainability Pathway

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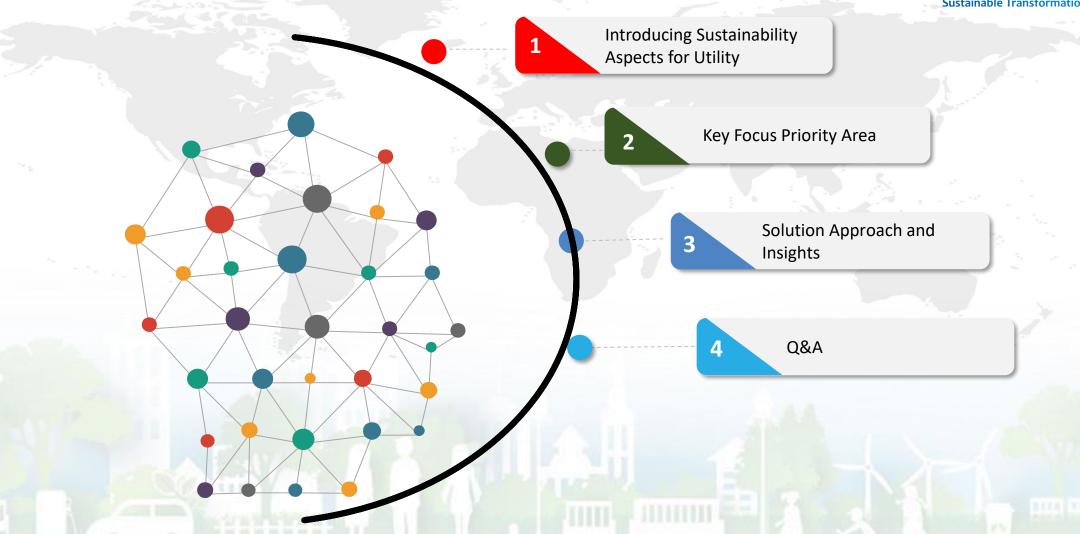






Agenda and Context

Sustainable Transformation of Utilities













Utility Industry- Sustainability Aspects

UPSTREAM

Impacts from materials and inbound supply chain

Significant GWP* impact of materials & source, transport – Construction, Substation, Assets across network

- Assets Choices (type, source, transport)
- Supply-chain need for embedding circularity principles
- Visibility into upstream suppliers, activities & transportation from ESG perspective

Downstream

- · Impacts from operations,
- · Distribution Utilities , Customers

Scope 3- Indirect

- · Impacts from supply-chain
- · Impact from construction
- · Impact of maintenance supply-chain
- · Business Travel, Employee commute,
- Inflow of goods, services
- Downstream sold electricity to DNO, customer usage
- · Waste generated in value chain
- Material impact of new HVDC, Interconnectors

Scope 1, Scope2, Scope 3 Emission Assessment + Management Circular Economy Recycle-Reusability



Scope 2- Indirect

- · Impacts from energy consumptions
- Line losses
- Power Purchase , Interconnectors

Minimize Leakage , Waste, Loss, Pollution

Environment, Community, Governance, Bio diversity

CORE - Capital + Operational

Impacts from operations

High GWP* impact of Network, Sub station, Assets & processes

Power Transfer across Network

- · Energy inefficiencies, losses
- Type of energy procured Power Transfer through

Decarbonization

energy procured from lateral countries-Inter-connectors, HVDC etc , Off shore wind

Product Safety & Hazard

- Human Toxicity impacts in products
- Leakage of SF6, oil

Scope 1- Direct

- · Impacts from operation
- Network and Assets Operations-Live
- Power Flow
- Line losses
- SF6 /Oil leakage
- · Renewable Power injection
- · Fleet vehicle use
- Maintenance operations

Network, assets, process, people, Technology, Data











Electricity Utility Value Chain and Key Focus Areas

Generation

Transmission & Distribution

Retail -Customer Management

Corporate Functions



Special Projects and Efficiency Improvement Initiatives across

Smart Generation with centralized monitoring and control



Smart transmission & distribution with continuous monitorina

Interconnected Solutions with Self service & management

Strategic

Reducing Scope1, Scop2 and Scope 3 emission

- · Clear picture of carbon footprint (N,A, suppliers, transport)
- Material and transport supply-chain impact
- · Core & Use phase emission impact

Enhanced Decarbonization

- · Maximize green energy , storage
- · Long term investments in infrastucture expansion Green interconnectors, HVDC etc
- Grid Modernization -EV adaptation
- Business transport-E fleet/biofuel
- Low embodied carbon supply-chain

Minimize Loss/Leakage / Pollution

- · Water, heat, air, energy wastage /leakage
- · Toxic SF6 gas leakage control
- · insulation Oil leakage control
- Nox emission control

Opportunity of Circular Economy

- CE model for new expansions
- Repository of reusable parts (Roster - Common Data)
- · Circular economy -recycle of office, depot and network waste
- Re-use of street works material /replaced parts during maintenance (Sourcing+AMC+Refurbish/reuse etc)

Circular Economy Market

Materiality Driven Impact

- · Regulatory Reporting and Disclosures
- Zero Accident /failures
- 100 percent safety
- Power Purchase Contract
- · Carbon-free Green-Price Control Deliverables (Affordability)
- Minimize network /asset loss
- Uninterrupted Power supply (Reliability
- + Power Quality)
- Skilled field force
- Substation offices, command & control stations: No use of plastic, Energy optimization
- · Bio-diversity Concern
- · Impact on aqua life , birds etc

Enablers

Key Aspects

Sustainability-Data Orchestration

Asset and Network Life Cycle Impact insights Hot spot identification & Solution Roadmap

Materiality-driven Scenario -Solution

References - https://group.vattenfall.com/nl/siteassets/vattenfall-nl-site-assets/wie-we-zijn/corp-governance/annual-reports/vattenfall-nv-annual-report-2019.pdf vattenfall-annual-and-sustainability-report-2020 .pdf

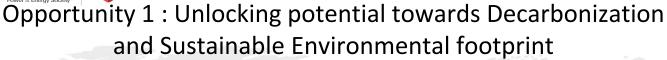
https://www.nationalgrid.com/document/146726







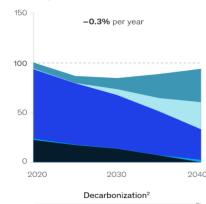






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Sustainable Transformation of Utilities Large, diversified markets



Baseload clean markets

+0.6% per year

2030

Decarbonization

2020

2040

Total cost of power, by technology type, indexed, real (2020 = 100)

- Clean dispatchable capacity: reservoir hydro, nuclear, CCUS, battery, pumped hydro storage

2040

- Clean fuel: biogas, biomass, uranium
- Fossil fuel: coal, natural gas, oi

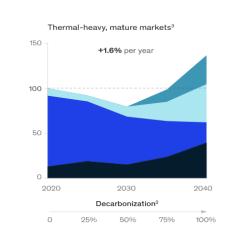
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'Islanded' markets

-0.9% per year

2030

Decarbonization



Green Energy Portfolio

Renewable energy sources -Wind., Solar, Biomass, Micro Hydro, Bio-gas, Storage Systems, Small nuclear Reactor etc etc

Positive Levers

- Regulatory support (Incentives, subsidy etc)
- Aggressive adaptation of society towards green products
- Huge investments Potential Decarbonization portfolios
- Environmental-integrity , Social Wellbeing , Newer energies and agile Revenue models for prosumers

Proposition- Data, Analytics, Engineering Solutions

- 1. Al-ML Predictive Models, Data driven Analytics, Digital Twin etc
- 2. Leveraging DERMs
- Leveraging Asset health monitoring capability
- Leveraging Techno-financial portfolio solution accelerator
- Wind Park Optimization modelling
- 6. Smart Meter Analytics and Outage Management

Opportunities

- 1. Operational Capabilities –
- Investment Portfolio optimization
- Handling Dynamicity in load demand, generation from green sources
- Handling system stability, security and reliability -**DERMs**
- Network and assets health monitoring management
- Maintenance-Field force Optimization
- System Adequacy assessment & operational Excellence
- Prosumer-enablement
- Price-prediction and market operations

Opportunities

- 2. Sustainability footprint & ESG Capabilities -
- Embodied and Operational Carbon , Assessing Scope 1, Scope 2, Scope 3 emission footprint (Asset based and Activity Based footprint)
- Sustainable Supply-chain management
- Bio-diversity and Ecological impact
- Reuse, Circularity and Traceability of replaced materials
- Reporting and disclosures
- Secondary market place Reusing of removed /repaired parts

https://www.mckinsey.com/capabilities/sustainability/our-insights/powering-up-sustainable-energy













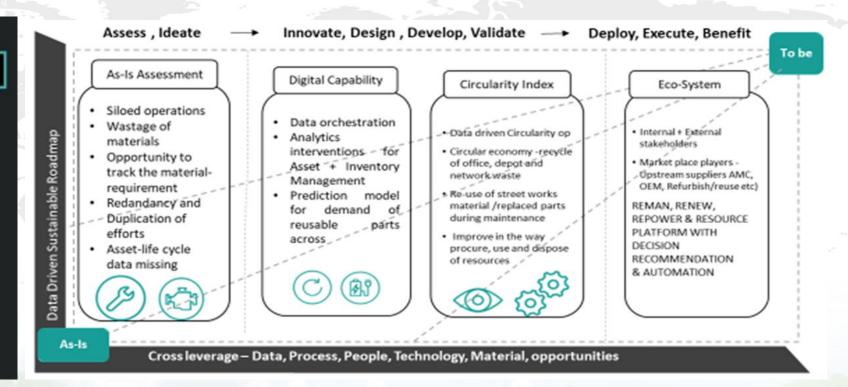
Opportunity 2: Bringing in Traceability & Circularity

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Circular Electric Utilities

- Aligning on a standardized definition and methodology for evaluating circularity performance
- Developing a market and supply chain strategy to address barriers related to scale, demand, logistics, Ensure sustainable consumption from the electric utility supply chain of critical minerals needed for the low-carbon economy transition



OUTCOMES/VALUE- Traceability & Circularity of materials

- •Secondary marketplace for all , Open data platform –e.g Offgem
- CE model for maintenance activity ,C Ecosystem for Newer expansions
- Repository of reusable parts (Roster Common Data), Attempt to Zero Waste to landfill
- Become an Industry benchmark in Circularity and Sustainability target on ZERO Waste







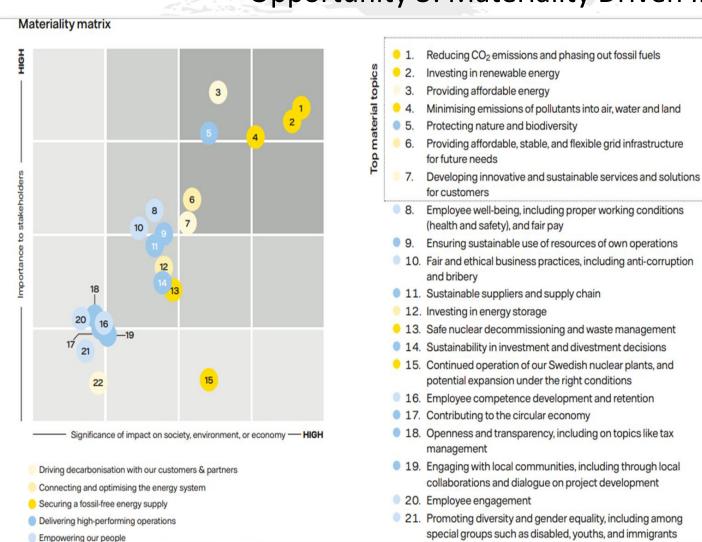




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Opportunity 3: Materiality Driven Insights



Bio-Diversity

• Impact on bio-life, ecological imbalance, water_land

Safety and Wellbeing

- Zero Accident /failures
- Minimize network /asset loss
- Skilled field force 8

Bio-diversity, Ecological balance

Happy Workforce

Operational

Affordability

- Power Purchase Contract
- Carbon-free Green-Price **Control Deliverables** (Affordability)

Contextualized Solutions

 Uninterrupted Power supply (Reliability Power Quality)

Investment Optimization Decarbonization, HVDC, Storage Green Hydrogen

Network & System Management





FOUNDING PARTNERS







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Data Enabled Assessment, Sustainability KPIs, Reporting and Disclosures

Actionable Insights on High Impact /HOT SPOTS and Opportunities





Assessment





Secondary



Print Management

Managemen

Material & Circular Marketplace

Materiality Driven actions

Data-driven Analytics Interventions



Data Orchestration and Collection Global Warming Potential – tCO2 eq

Human Toxicity - CTUh

Ozone depletion

ACIDIFICATION POTENTIAL (AP)measured in SO2 equivalents.

Eutrophication – freshwater, marine, Terrestrial

EP is measured in phosphate (PO43-) equivalents.

Photochemical ozone formation-CO,SO2,NO etc

Depletion of abiotic resources – minerals and metals

Particulate Matter (PM)

- GRI- Global Reporting Initiative
- SBTi- Science Based Target Initiative
- TCFD- Task Force for Climate Related Financial Disclosures. TCFD recommendations are focused on governance, strategy, risk management, metrics and targets.
- ✓ SASB —Sustainability Accounting Standards Board
- ✓ CDP –Carbon Discloser Project











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Thank You

For discussions/suggestions/queries email: d_surekha@hotmail.com